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Corporate Overview and Scrutiny Committee

Agenda

Date: Thursday, 6th June, 2019

Time: 11.00 am

Venue: Committee Suite 1,2 & 3, Westfields, Middlewich Road,

Sandbach CW11 1HZ

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. Apologies for Absence

2. Minutes of Previous meeting (Pages 3 - 6)

To approve the minutes of the meeting held on 4 April 2019.

3. Public Speaking Time/Open Session

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: In order for officers to undertake any background research, it would be helpful if members of the public contacted the Scrutiny officer listed at the foot of the agenda, at least one working day before the meeting to provide brief details of the matter to be covered.

4. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

For any apologies or requests for further information, or to give notice of a question to be asked by a member of the public

Contact: Mark Nedderman 01270 686459

E-Mail: mark.nedderman@cheshireeast.gov.uk

5. **Declaration of Party Whip**

To provide an opportunity for Members to declare the existence of a party whip in relation to any item on the agenda.

6. **2018/19 Review of Performance Quarter 4**

To consider a report of the Head of Finance & Performance(report to follow)

7. Fly-Tipping Group

To receive an update on the work of the fly tipping monitoring group.

8. **ORACLE (Best4Business)**

To receive an update from Interim Executive Director of Corporate Services on the Best4Business programme.

9. **Forward Plan** (Pages 7 - 18)

To note the current forward plan, identify any new items, and to determine whether any further examination of new issues is appropriate.

10. Work Programme Progress Report (Pages 19 - 26)

To review the work programme.

CHESHIRE EAST COUNCIL

Minutes of a meeting of the **Corporate Overview and Scrutiny Committee** held on Thursday, 4th April, 2019 at Committee Suite 1,2 & 3, Westfields, Middlewich Road, Sandbach CW11 1HZ

PRESENT

Councillor M Simon (Chairman)
Councillor M Grant (Vice-Chairman)

Councillors S Corcoran, H Davenport, T Dean, B Dooley, A Moran and J Nicholas

Apologies

Councillors B Burkhill and S Pochin

72 ALSO PRESENT

Councillor Paul Bates – Finance and Communications Portfolio Holder
Councfiloor Paul Findlow - Corporate Policy and Legal Services Portfolio
Holder
Keth O'Duncer - Acting Chief Executive

Kath O'Dwyer – Acting Chief Executive
Mart Taylor – Interim Executive Director Corporate Services
Paul Bayley - Director of Environment and Neighbourhood Services
Alex Thompson - Head of Finance & Performance
Michael Moore - Senior Social Media and Marketing Officer

73 APOLOGIES FOR ABSENCE

74 MINUTES OF PREVIOUS MEETING

Resolved – That the minutes of the meeting held on 4 February 2019 be confirmed as a correct record and signed by the Chairman

75 DECLARATIONS OF INTEREST

There were no declarations of interest.

76 DECLARATION OF PARTY WHIP

There were no declarations of the existence of a party whip.

77 PUBLIC SPEAKING TIME/OPEN SESSION

There were no members of the public present who wished to speak.

78 MEDIA RELATIONS PROTOCOL

The committee considered the Council's media relations protocol in the context of Overview and Scrutiny. The protocol provided media guidance to officers and elected members and set out the sign off process for all media communications including amongst other things, press statements

The following points were raised in respect of the protocol:

- The protocol did not have the flexibility to allow non executive members to be quoted in press statements for example when the subject related to a specific ward issue.
- Overview and Scrutiny committees seldom received media support even when dealing with contentious issues

RESOLVED

- (a) That the Senior Social Media and Marketing Officer be requested to redraft the media relations protocol with a view to making the document reflect a more collaborative approach which would make provision for non executive members to take part in press releases when it is considered appropriate;
- (b) That the Portfolio Holder for Finance and Communication be requested to report back to this committee in due course on progress with this matter.

79 FORWARD PLAN

RESOLVED- That the Forward Plan be received and noted.

80 WORK PROGRAMME PROGRESS REPORT

The Committee reviewed its work programme.

RESOLVED – That subject to an item being added to receive a half yearly update on the progress to deliver proposals within the medium term financial strategy as it relates to corporate services, the work programme be noted.

81 DIGITAL CUSTOMER SERVICES

Paul Bayley gave a presentation on progress of the digital customer services project which began in 2015 the object of which was to enable customer contact across all services to be primarily delivered through digital channels.

The presentation demonstrated how the new digital customer services had been constructed and highlighted some real life examples of the system in operation.

RESOLVED – That presentation be noted.

82 BEST4BUSINESS

Mark Taylor Interim Executive Director Corporate Services gave a presentation on the progress of the best4business project. The presentation had been given to the Joint working group with Cheshire West and Chester at its recent meeting.

The implementation of the new software had been subject to slippage on three occasions, but the committee was assured that the two Councils were working collaboratively and were confident that the project would still be delivered sand that savings would be achieved.

RESOLVED

- (a) That the best4business project update be added as a standing item on the agendas for this committee for the foreseeable future;
- (b) That the acting Executive Director be requested to provide details of cost of the extension of the Oracle system to members of this committee.

83 TRANSPARENCY WORKING GROUP

The Committee considered a report of the acting Executive Director Corporate Services relating to the work of the transparency working group which had supported the Council's arrangements to comply with mandatory publication requirements including compliance with the Local Government Transparency code 2015, the information Commissioners Publication Scheme, re-use of public sector information regulations 2015 and various copyright ands date licensing regulations.

Having completed its work, the transparency working group had been disbanded.

RESOLVED

- (a) That the report be received;
- (b) That it be noted that updates on the monitoring of the Council's performance on open data and transparency, will be submitted to this committee in due course

The meeting commenced at 2.15 pm and concluded at 4.00 pm

Councillor M Simon (Chairman)





FORWARD PLAN FOR THE PERIOD ENDING 31ST AUGUST 2019

This Plan sets out the key decisions which the Executive expects to take over the period indicated above. The Plan is rolled forward every month. A key decision is defined in the Council's Constitution as:

"an executive decision which is likely -

- (a) to result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the local authority's budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising one or more wards or electoral divisions in the area of the local authority.

For the purpose of the above, savings or expenditure are "significant" if they are equal to or greater than £1M."

Reports relevant to key decisions, and any listed background documents, may be viewed at any of the Council's Offices/Information Centres 5 days before the decision is to be made. Copies of, or extracts from, these documents may be obtained on the payment of a reasonable fee from the following address:

Democratic Services Team Cheshire East Council c/o Westfields, Middlewich Road, Sandbach Cheshire CW11 1HZ Telephone: 01270 686472

However, it is not possible to make available for viewing or to supply copies of reports or documents the publication of which is restricted due to confidentiality of the information contained.

A record of each key decision is published within 6 days of it having been made. This is open for public inspection on the Council's Website, at Council Information Centres and at Council Offices.

This Forward Plan also provides notice that the Cabinet, or a Portfolio Holder, may decide to take a decision in private, that is, with the public and press excluded from the meeting. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, 28 clear days' notice must be given of any decision to be taken in private by the Cabinet or a Portfolio Holder, with provision for the public to make representations as to why the decision should be taken in public. In such cases, Members of the Council and the public may make representations in writing to the

Democratic Services Team Manager using the contact details below. A further notice of intention to hold the meeting in private must then be published 5 clear days before the meeting, setting out any representations received about why the meeting should be held in public, together with a response from the Leader and the Cabinet.

The list of decisions in this Forward Plan indicates whether a decision is to be taken in private, with the reason category for the decision being taken in private being drawn from the list overleaf:

- 1. Information relating to an individual
- 2. Information which is likely to reveal the identity of an individual
- 3. Information relating to the financial or business affairs of any particular person (including to authority holding that information)
- 4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under the authority
- 5. Information in respect of which a claim to legal and professional privilege could be maintained in legal proceedings
- 6. Information which reveals that the authority proposes (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment
- 7. Information relating to any action taken or to be taken in connection with the prevention, investigation of prosecution of crime

If you would like to make representations about any decision to be conducted in private at a meeting, please email:

Paul Mountford, Executive Democratic Services Officer paul.mountford@cheshireeast.gov.uk

Such representations must be received at least 10 clear working days before the date of the Cabinet or Portfolio Holder meeting concerned.

Where it has not been possible to meet the 28 clear day rule for publication of notice of a key decision or intention to meet in private, the relevant notices will be published as soon as possible in accordance with the requirements of the Constitution.

The law and the Council's Constitution provide for urgent key decisions to be made. Any decision made in this way will be published in the same way.



Forward Plan

Key Decision and Private Non-Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-51 ASDV Programme Update	To authorise officers to take all necessary actions to implement the recommendations made in the ASDV Review report approved by Cabinet on 12th March 2019.	Portfolio Holder for Housing, Planning and Regeneration	May 2019			Fully exempt - paras 3 & 4
CE 18/19-49 Crewe Hub Station	To take all necessary actions to progress the Crewe Hub, including land acquisition and preparation of an evidence base for an Enterprise Zone.	Cabinet	11 Jun 2019			N/A
CE 18/19-57 Re-Procurement of Food Contracts for Fresh Meat	To seek approval for the re-procurement of fresh meat and poultry products and to authorise the Executive Director of People in consultation with the Portfolio Holder for Children and Families to award contracts following evaluation. The new contract term will run from October 2019 for two years, with an option to extend.	Cabinet	11 Jun 2019		Mark Bayley, Head of Service for Education Infrastructure and Outcomes	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-58 Malbank School and Sixth Form College - Authority to Enter into a Contract	To seek approval to delegate to the Executive Director People authority to enter into a construction contract for additional places at Malbank School, Nantwich.	Cabinet	11 Jun 2019		Mark Bayley, Head of Service for Education Infrastructure and Outcomes	N/A
CE 18/19-59 Tatton Vision 2 - Arrival and Stableyard	To seek delegated authority for the Executive Director Place, in consultation with the Portfolio Holder for Environment, to implement the Arrival and Stableyard project at Tatton Park, including procuring and entering into all necessary contractual arrangements.	Cabinet	11 Jun 2019		Brendan Flanagan, Head of Rural and Cultural Economy	N/A
CE 18/19-61 Cheshire and Warrington LEP Urban Development Fund	To take all necessary actions to progress the Urban Development Fund, including the creation of the structures and governance to allow the fund to commence.	Cabinet	11 Jun 2019		Aaron Lecroy	N/A
CE 18/19-63 ASDV Directorships	To consider a report in relation to ASDV Directorships.	Cabinet	11 Jun 2019		Frank Jordan, Acting Deputy Chief Executive and Executive Director of Place	Fully exempt by virtue of Exemption para 3

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-65 SMDA Infrastructure Procurement Strategy	In accordance with the authority delegated by Cabinet to the Executive Director of Place on 8th May 2018: To procure the infrastructure, utilities and ground stabilisation works at South Macclesfield Development Area; to enter into any contracts or agreements required under the SCAPE Civil Engineering and Infrastructure Framework; and to utilise an NEC ECC Type C construction contract with Early Contractor Involvement.	Executive Director Place	Not before 12th Jun 2019			N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-66 SMDA Infrastructure and Funding Agreement	In accordance with the authority delegated by Cabinet to the Executive Director of Place on 8th May 2018: To enter into a funding agreement (infrastructure agreement) with the principal landowner in respect of the Council's landholding at South Macclesfield Development Area.	Executive Director Place	Not before 12th Jun 2019			Partly exempt by virtue of paras 3 and 5.

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-69 Acquisition of the Willows, Macclesfield	In accordance with Chapter 2, Part 6, Paragraph 52 of the constitution of Cheshire East Borough Council dated 12 th February 2019: To approve the acquisition of the property known as The Willows, Macclesfield, Cheshire SK11 8LF and to instruct the Council's Legal Officers to proceed to legal completion of the purchase and any related legal documentation on terms and conditions to be determined by the Assets Manager and the Director of Governance and Compliance.	Executive Director Place	Not before 19th Jun 2019			Fully exempt under para 3

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-50 Environment Strategy	To seek approval for the draft Environment Strategy and agreement that a borough wide public consultation takes place seeking views on the draft Environmental Strategy, with the decision on all final consultation materials being delegated to the Executive Director of Place. The outcomes of the consultation and any resultant changes to the draft strategy will be reported to and approved by Cabinet in due course.	Cabinet	9 Jul 2019		Paul Bayley	
CE 18/19-52 Cheshire East Economic Strategy	To approve the draft economic strategy for public consultation. The outcome of the consultation will be reported to Cabinet in due course.	Cabinet	9 Jul 2019			N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-53 Site Allocations and Development Policies Document - Public Consultation	To seek approval to publish a Publication Draft of the Cheshire East Site Allocations and Development Policies Document, along with its supporting evidence, for a further six weeks' public consultation.	Cabinet	9 Jul 2019		Jeremy Owens	N/A
CE 18/19-55 Sandbach School - Authority to Enter into a Grant Agreement	To seek approval to delegate authority to the Executive Director People to authorise the entering into of a grant agreement to facilitate the creation of additional pupil places at Sandbach School.	Cabinet	9 Jul 2019		Jacky Forster, Director of Education and 14-19 Skills	N/A
CE 18/19-56 Proposed Expansion of Park Lane School, Macclesfield	To approve the proposed expansion of Park Lane School, Macclesfield from 82 places to 122 places for implementation in September 2020, having given due consideration to the response to the statutory proposal notice.	Cabinet	9 Jul 2019		Jacky Forster, Director of Education and 14-19 Skills	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-62 Next Generation WAN Contract	To authorise the officers to take all necessary steps to enter into a contract with a new Wide Area Network supplier for up to 10 years and maximum value of £25M. The current contract ends on 21st February 2021.	Cabinet	9 Jul 2019		Gareth Pawlett, ICT Manager	N/A
CE 18/19-67 Macclesfield Town Centre Regeneration - Strategic Regeneration Framework and Future Programme	Taking into account the outcome of a public consultation on a draft Strategic Regeneration Framework for Macclesfield Town Centre, to approve a final version of the Framework and agree further actions stemming from its recommendations.	Cabinet	9 Jul 2019		Jo Wise	N/A
CE 18/19-44 Local Transport Plan	Cheshire East Council as the Local Transport Authority has a duty to produce, and keep under review, a Local Transport Plan (LTP) in accordance with the Local Transport Act 2008. Council will be asked to approve the LTP for adoption following consideration by Cabinet.	Council	18 Jul 2019		Richard Hibbert	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-64 Framework for Domestic Repairs and Adaptations	To approve the establishment of a framework to commission low value domestic repairs and adaptations on behalf of vulnerable residents, and to authorise the Executive Director Place in consultation with the Portfolio Holder for Housing, Planning and Regeneration to award and enter into a framework.	Cabinet	10 Sep 2019		Karen Whitehead	N/A
CE 18/19-54 Crewe Station Hub Area Action Plan - Public Consultation	To seek approval for a further six week consultation period on the Crewe Station Hub Area Action Plan.	Cabinet	8 Oct 2019		Adrian Fisher, Head of Planning Strategy	N/A
CE 18/19-60 The Minerals and Waste Development Plan	To seek approval to consult on the first draft of the Minerals and Waste Development Plan.	Portfolio Holder for Housing, Planning and Regeneration	November 2019		Adrian Fisher, Head of Planning Strategy	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 18/19-68 Medium Term Financial Strategy 2020- 24	To approve the Medium Term Financial Strategy for 2020-24, incorporating the Council's priorities, budget, policy proposals and capital programme. The report will also include the capital, treasury management, investment and reserves strategies.	Council	20 Feb 2020		Alex Thompson, Head of Finance and Performance and Interim Section 151 Officer	N/A

CHESHIRE EAST COUNCIL

REPORT TO: CORPORATE SCRUTINY COMMITTEE

6 June 2019

Date of Meeting:

Report of: Head of Governance and Democratic Services

Subject/Title: Work Programme update

1.0 Report Summary

1.1 To review items in the 2019/20 Work Programme listed in the schedule attached, together with any other items suggested by Committee Members.

2.0 Recommendations

That the 2019/20 work programme be reviewed.

3.0 Reasons for Recommendations

3.1 It is good practice to agree and review the Work Programme to enable effective management of the Committee's business.

4.0 Wards Affected

- 4.1 All
- 5.0 Local Ward Members
- 5.1 Not applicable.
- 6.0 Policy Implications including Carbon reduction Health
- 6.1 Not known at this stage.

7.0 Financial Implications

- 7.1 Not known at this stage.
- 8.0 Legal Implications
- 8.1 None.
- 9.0 Risk Management

9.1 There are no identifiable risks.

10.0 Background and Options

- 10.1 The schedule attached has been updated to reflect the decisions taken by the Committee at its previous meeting.
- 10.2 Members are asked to review the schedule attached to this report, and if appropriate, add new items or delete items that no longer require any scrutiny activity.
- 10.3 When selecting potential topics, Members should have regard to the Council's new three year plan and also to the general criteria listed below, which should be applied to all potential items when considering whether any Scrutiny activity is appropriate.
- 10.4 The following questions should be asked in respect of each potential work programme item:
 - Does the issue fall within a corporate priority;
 - Is the issue of key interest to the public;
 - Does the matter relate to a poor or declining performing service for which there is no obvious explanation;
 - Is there a pattern of budgetary overspends;
 - Is it a matter raised by external audit management letters and or audit reports?
 - Is there a high level of dissatisfaction with the service;
- 10.5 If during the assessment process any of the following emerge, then the topic should be rejected:
 - The topic is already being addressed elsewhere
 - The matter is subjudice
 - Scrutiny cannot add value or is unlikely to be able to conclude an investigation within the specified timescale

11 Access to Information

The background papers relating to this report can be inspected by contacting the report writer:

Name: Mark Nedderman Designation: Scrutiny Manager Tel No: 01270 686459

Email: mark.nedderman@cheshireeast.gov.uk



Date: 06.06.19	Date: 05.09.19	Date: 31.10.19	Date: 09.01.20	Date: 03.02.20	Date: 02.04.20
Time: 2.00pm					
Venue:	Venue:	Venue:	Venue:	Venue:	Venue:
Committee suite,					
Westfields	Westfields	Westfields	Westfields	Westfields	Westfields

<u>Item</u>	<u>Purpose</u>	Lead Officer	<u>Portfolios</u>	Suggested by	Scrutiny role	Corporate priorities	<u>Date</u>
ORACLE	To monitor the work of the joint	Interim	Finance and	Portfolio	Monitor the	Cheshire	Every
(Best4Business)	working group with Cheshire West and	Executive	Communicati	Holder	development and	East has a	meeting U
	Chester Council.	Director of	ons		progress of the	strong and	starting on 🔉
		Corporate			project.	resilient	06.06.19
		Services				economy	N.
Communications	To review the Council's current	Interim	Finance and	Committee	Review the	Α	The ω
Protocol	communications protocols.	Executive	Communicati		current protocols	responsible	Portfolio
		Director of	ons		and arrangements	effective and	Holder to
		Corporate			and make	efficient	report
		Services			recommendations	organisation	back om
					for improvements		progress
					as necessary.		TBA
			I	T	T _	l	
Fly-Tipping Group	To receive a quarterly update report	TBA	TBA	Committee	Performance	Our local	06.06.19
	on the activity and performance of				monitoring	communities	
	the Fly-Tipping working group. (Last					are strong	
	report received 4 February 2019).					and	
						supportive	

Corporate Overview and Scrutiny Committee

<u>Item</u>	<u>Purpose</u>	Lead Officer	<u>Portfolios</u>	Suggested by	Scrutiny role	<u>Corporate</u> <u>priorities</u>	<u>Date</u>
Performance Scorecard - Quarter 4, 2018/19	To scrutinise the mid-year review of performance prior to Cabinet consideration.	Interim Executive Director of Corporate Services	Adult Social Care and Integration Health Corporate Policy and Legal Services Finance and Communicati ons Leader	Committee	Performance Monitoring	A responsible effective and efficient organisation	06.06.19
MTFS	To receive an update on the half year position	Interim Executive Director of Corporate Services	Corporate Policy and Legal Services Finance and Communicati ons Leader	Interim Executive Director of Corporate Services	Performance Monitoring	A responsible effective and efficient organisation	ТВА
ASDV	There had been a review on alternative service delivery vehicles (ASDVs) to	ТВА	Finance and Communicati	Chairman	To review progress.	A responsible	ТВА

Corporate Overview and Scrutiny Committee

<u>Item</u>	<u>Purpose</u>	Lead Officer	<u>Portfolios</u>	Suggested by	Scrutiny role	<u>Corporate</u> <u>priorities</u>	<u>Date</u>
	monitor the effectiveness of the new shareholders board. Update in 6 months' time to review progress		ons			effective and efficient organisation	
Members' Facilities, Accommodation and Culture	To review members' facilities and accommodation. Task and finish group last met on 10 December 2018 and finalised its findings.	Executive Director of Place and Deputy Chief Executive Officer	Finance and Communicati ons	Chairman	Task and finish group appointed on 7 July 2016.	A responsible effective and efficient organisation	ТВА
	Final report TBA.						
ICT Investment (IIP)	To scrutinise the joint ICT investment by Cheshire East and Cheshire West and Chester Councils.	Gareth Pawlett (Project Lead); Interim Executive Director of Corporate Services	Finance and Communicati ons	CLT	Performance monitoring	A responsible effective and efficient organisation	ТВА
Re-development of Crewe Fire Station	To review arrangements to re-develop Crewe Fire station		Adult Social Care and Integration	Chairman		A responsible effective and efficient organisation	ТВА
Anti-social Behaviour Task and Finish Group	To consider the future planned arrangements for how anti-social behaviour cases will be dealt with, and	Director of Commissioning	Adult Social Care and Integration	Referred by the Health and Adult	Performance monitoring / policy	Our local communities are strong	ТВА

<u>Item</u>	<u>Purpose</u>	Lead Officer	<u>Portfolios</u>	Suggested by	Scrutiny role	<u>Corporate</u> <u>priorities</u>	<u>Date</u>
	monitor the performance of housing association partners (Peaks and Plains Housing Trust, Guinness Partnership, Plus Dane Housing)			Social Care and Communiti es OSC	development	and supportive	

Corporate Overview and Scrutiny Committee

Possible Future Items/briefings notes

Review the Council's working arrangements with partners and other third parties specifically in relation to value for money.